



January 2, 2019

Hanadi Al-Anani
Big D Concrete, Inc.
10361 Bickham Rd.
Dallas, TX 75220

RE: Women Business Enterprise (WBE) Certification Affidavit No. 20348

Dear Al-Anani:

Congratulations! Your firm has been certified by the North Central Texas Regional Certification Agency ("NCTRCA") as a Women Business Enterprise (WBE) in accordance with NCTRCA MBE/WBE/SBE certification eligibility program requirements. Your Certification Identification Number is **WFWB90136N0121**. Your firm is certified as a MBE/WBE/SBE in the following areas listed on page 2.

This certification is valid for two years from the date of this letter or, unless and until it has been removed in accordance with NCTRCA MBE/WBE/SBE certification eligibility procedures. In order to remain certified, you must submit annually, on the anniversary of your certification, a "No Change Affidavit".

A No Change Affidavit is a sworn affidavit affirming that there have been no changes in the firm's circumstances affecting its ownership or control, or any material change in the information provided in its application for MBE/WBE/SBE certification, including the support documentation. Any changes to contact information, ownership, and/or expansion of services must be communicated to the NCTRCA within thirty (30) days of the change. Failure to provide these changes could result in your firm being removed from the certified vendor database. The NCTRCA reserves the right to re-evaluate a firm's certification status at anytime that it determines such re-evaluation is warranted.

Thank you for your participation in the NCTRCA MBE/WBE/SBE Certification Program. Please contact me at 817-640-0606 if you have any questions or if I can be of assistance to you.

Sincerely,

Elicia Mitchell, MPA
Executive Director

January 2, 2019

Hanadi Al-Anani
Big D Concrete, Inc.

This firm is Certified under the following commodity codes/area(s) of specialty:

NAICS 327320: READY-MIX CONCRETE MANUFACTURING

NAICS 484220: SPECIALIZED FREIGHT (EXCEPT USED GOODS) TRUCKING, LOCAL